# YOLO COUNTY PUBLIC AGENCY RISK MANAGEMENT INSURANCE AUTHORITY



FINAL BUDGET

AMENDED

FISCAL YEAR 2021-2022

## **JULY 2021**

Yolo County Public Agency Risk Management Insurance Authority (YCPARMIA) manages the self-insurance programs for the following entities:

City of Davis	Madison Fire District
City of West Sacramento	No Man's Land Fire Protection District
City of Winters	Sacramento-Yolo Port District
City of Woodland	Springlake Fire Protection District
County of Yolo	Valley Clean Energy Alliance, JPA
Esparto Unified School District	West Plainfield Fire Protection District
California Superior Courts, County of Yolo	Willow Oak Fire Protection District
Capay Valley Fire Protection District	Winters Cemetery District
Clarksburg Fire Protection District	Winters Fire Protection District
Cottonwood Cemetery District	Woodland-Davis Clean Water Agency
Davis Cemetery District	Yolo County LAFCo
Dunnigan Fire Protection District	Yolo County Law Library
East Davis County Fire Protection District	Yolo Emergency Communications Agency
Esparto Fire Protection District	Yolo Habitat Conservancy, JPA
In-Home Supportive Service Public Authority	Yolo-Solano Air Quality Management District
Madison Community Service District	Yolo County Public Agency Risk Management Insurance Authority

YCPARMIA currently provides the following lines of coverage to our members:

		Self-Insured Retention
Line of Coverage	Amount	Limit
General/Auto Liability	\$40,000,000	\$1,000,000
Workers' Compensation	Statutory	\$1,000,000
Property	Varies by Property Type	\$25,000
Vehicles/Contractor's Equipment	Replacement Value	N/A
Boiler and Machinery	\$600,000,000	\$5,000
Fidelity	\$2,000,000	\$25,000

Budgeted revenues for Fiscal Year 2021-2022 are \$18,154,053 (up \$3,369,542) and are accounted for in the following manner:

Line Item	FY 2020-2021 Percentage	FY 2021-2022 Percentage
Investment Earnings and Other Income	2.03%	1.34%
General/Auto Liability Member Premiums	43.42%	47.63%
Workers' Compensation Members Premiums	48.52%	42.76%
Property/Contractors' Equipment Member Premiums	5.80%	8.07%
Boiler and Machinery Member Premiums	0.00%	0.00%
Fidelity Member Premiums	0.23%	0.20%
Total	100.00%	100.00%

Budgeted expenses for Fiscal Year 2021-2022 are \$16,314,062 (up \$2,991,870) and are accounted for in the following manner:

Line Item	FY 2020-2021 Percentage	FY 2021-2022 Percentage
General Administrative and Service Expenses	11.11%	8.62%
Liability Coverage Expenses	40.56%	46.60%
Workers' Compensation Coverage Expenses	42.08%	36.04%
All Other Coverage Expenses	6.25%	8.74%
Total	100.00%	100.00%

The proposed budget for Fiscal Year 2021-2022 sees an estimated gross income of \$1,839,991.

It is important to re-emphasize that the budget is largely based on estimates tied to our actuarial study. Naturally, if we are successful in reducing our claim expenses below the level anticipated by the actuary, we will see improvement in the retained earnings for the individual program and an increase in the fund balance. At the end of each fiscal year, reserve adjustment charges necessitated by an IBNR (Incurred but Not Reported) factor might be made with a resulting change in the retained earnings levels.

The percentage of cash payment charged to members may be reduced by investment earnings and refund credits. YCPARMIA's accounting system is on an accrual basis rather than a cash basis. The cash payments made for any given fiscal year represents expenses incurred in prior years as well as the current year and are paid out of the current year's revenues as well as prior years reserves.

R E V E N U E S and EXPENSES

\$1M SIR 2021-2022 Budget by Line of Coverage (a) (c) Proposed Final 2021-(c)-(a) (c)/(a)2022 Budget 2020-2021 Budget ACCT# ACCOUNT DESCRIPTION Amended \$ Variance % Variance Vorkers' Comp Liability Property Fidelity Total Revenues 300,000 243,270 \$ (56.730)-18.9% 150.827 82.712 \$ 7,298 \$ 2,433 \$ 243,270 4000 Investment Farnings \$ \$ \$ 4020 Refund/Others #DIV/0! 4100-4130 Contributions 14,484,512 17,910,783 3,426,272 23.7% 7,762,719 8,647,417 1,464,984 35,663 17,910,783 Total Revenues 14,784,512 18,154,053 3,369,542 22.8% 7,913,546 8,730,129 1,472,282 38,096 18,154,053 Expenses ADMINISTRATIVE AND SERVICES **Human Resources** 6000 615,000 592,000 (23,000)-3.7% 367,040 201,280 17,760 5,920 592,000 Work Pay - Regular Full Time 6001 Accrued Compensated Absences 10,000 10,000 0.0% 6,200 3,400 300 100 10,000 484 6010 Work Pay - Regular Part Time 2,500 16,120 13,620 544.8% 9,994 5,481 161 16,120 6020 100,000 100,000 0.0% 62,000 34,000 3,000 1,000 100,000 Pension Expense 165,300 6030 Retirement Contribution 153,000 12,300 8.0% 102,486 56,202 4,959 1.653 165,300 5,580 9,000 6040 Medicare Tax 9,000 9,000 0.0% 3,060 270 90 6045 Social Security Tax 1,000 847 553.1% 340 30 10 1,000 153 620 6050 Medical Insurance 186,000 179,400 60,996 5.382 1,794 179,400 (6.600)111,228 6051 Other Post Employment Benefits 30,000 20,000 (10,000)-33.3% 12,400 6,800 600 200 20,000 6052 Vision Insurance 1,604 1,380 (224)-13.9% 856 469 41 14 1.380 6060 11,620 349 Dental Insurance 12.672 (1,052)-8.3% 7,204 3.951 116 11,620 6070 Life Insurance 150 150 0.0% 93 51 2 150 6080 Disability Insurance 750 750 0.0% 465 255 23 8 750 6090 Unemployment Insurance #DIV/0! 6095 Car Allowance 20,000 19,000 (1,000)11,780 6,460 570 190 19,000 6096 Relocation Expense #DIV/0! 3,600 3,000 1,860 1,020 90 30 3,000 6097 Cell Phone Stipend **Human Resources** 1,144,429 1,128,720 (15,709) -1.4% 699,806 383,765 33,862 11,287 1,128,720 Supplies and Services 6100 5,000 3,000 (2,000)-40.0% 1,860 1,020 90 30 3,000 Office Supplies Advertising 6110 500 500 0.0% 310 170 15 5 500 6120 Printing and Binding 500 150 (350)-70.0% 93 51 5 2 150 1,910 92 6121 Bank Service Charges 2,700 3,080 380 14.1% 1,047 31 3,080 Postage/Courier 750 250 155 85 250 6130 (500)-66.7% 8 3 6140 8,000 8,000 0.0% 4.960 2,720 240 80 8.000 Gas and Electricity 6150 Telephone 3,200 3,300 100 3.1% 2,046 1,122 99 33 3,300 Information Technology 2,500 12,500 400.0% 7,750 4,250 375 125 12,500 6170 10,000 198.2% 508 279 25 6180 **Publications & Subscriptions** 275 820 545 8 820 6190 Water/Garbage 5,000 5,500 500 10.0% 3,410 1,870 165 55 5,500 Supplies and Services 28,425 37,100 8,675 30.5% 23,002 12,614 1,113 371 37,100 **Contractual Services** 6210 Equipment Rental 250 250 0.0% 155 85 250 6220 Auditing Services - Financial 19,000 22,000 3,000 15.8% 13,640 7,480 660 220 22,000 12,000 4,080 360 120 6230 Auditing Services - Claims 12,000 0.0% 7,440 12,000 6235 Auditing Services - Actuarial 11,050 12,000 950 8.6% 7,440 4,080 360 120 12,000 6240 Legal Services 8,000 15,000 7,000 87.5% 9,300 5,100 450 150 15,000 6250 Maintenance Service - Buildings 7,100 12,900 5,800 81.7% 7,998 387 129 12.900 4,386 6255 Maintenance Service - Grounds 6,000 5,000 (1,000)-16.7% 3,100 1,700 150 50 5,000 6260 Maintenance Service - Office Equipment 250 250 0.0% 155 85 3 250 8 115,000 37,700 (77,300)6270 Other Professional and Contractual Services -67.2% 23,374 12,818 1,131 377 37,700 6288 Miscellaneous Services 93 250 51 150 Contractual Services 178,900 117,250 (61,650) -34.5% 72,695 39,865 3,518 1,173 117,250 Staff Development 6300 Membership Fees 2,810 3,850 1,040 37.0% 2,387 1,309 116 39 3,850 3,000 1,860 6310 Courses 3,140 1,020 90 30 3,000 6320 Meetings & Conferences 24,000 39,100 15,100 62.9% 24,242 13,294 1,173 39,100 391 Staff Development 29,950 45,950 53.4% 28,489 15,623 460 1.379 45,950 Capital Expenses 6400 Equipment Over \$500 21,000 4,000 (17,000)-81.0% 2,480 1,360 120 40 4,000 6410 Equipment Under \$500 1,500 1,500 0.0% 930 510 45 15 1,500 6420 **Building Repairs** 28,000 31,000 3,000 10.7% 19,220 10,540 930 310 31,000

(4,500)

(500)

-90.0%

#DIV/0!

310

3,720

170

2,040

15

180

500

6,000

5

60

500

6,000

5,000

6,500

6430

6405

6450

IT upgrade

Depreciation

Labor

						\$1M SIR	\$1M SIR	Budget by Line of	Coverage	
		(a)	(c) Proposed Final 2021-	(c)-(a)	(c )/(a)	62%	34%	3%	1%	
ACCT#	ACCOUNT DESCRIPTION	2020-2021 Budget	2022 Budget <b>Amended</b>	\$ Variance	% Variance	Workers' Comp	Liability	Duamanta	Fidelity	Total
ACC1#	Capital Expenses	62,000	43,000	\$ variance (19,000)	-30.6%	26,660	14,620	Property 1,290	430	43,000
	Loss Prevention	02,000	43,000	(19,000)	-30.070	20,000	14,020	1,290	430	43,000
6411	Materials	10,000	8,000	(2,000)	-20.0%	4,960	2,720	240	80	8.000
6411-01	Loss Control for Prevention of Liability	10,000	10,000	(2,000)	0.0%	7,500	10,000	240	-	10,000
6412	Contractual Services	12,700	12,640	(60)	-0.5%	7,837	4,298	379	126	12,640
6413	Training	4,000	4,000	(00)	0.0%	2,480	1,360	120	40	4,000
0413	Loss Prevention	36,700	34,640	(2,060)	-5.6%	15,277	18,378	739	246	34,640
	Other	30,700	31,010	(2,000)	3.070	13,277	10,570	755	2-10	31,010
6460	Dividend Paid to Member Entities	_	_	_	#DIV/0!	_	_	_	_	_
6999	Pass-Thru Coverage	250	250	_	0.0%	155	85	8	3	250
0333	Other	250	250	_	0.0%	155	85	8	3	250
	Subtotal Administrative Expense	1,480,654	1,406,910	(73,744)	-5.0%	866,084	484,949	41,907	13,969	1,406,910
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	COVERAGE PROGRAMS									
	Liability Coverage									
6500	Claims Administration	1,500	1,600	100	6.7%	-	1,600	-	-	1,600
6510	Excess Coverage Premium	2,976,709	4,583,200	1,606,491	54.0%	-	4,583,200	-	-	4,583,200
6520	Claims Expense (incl loss reserve)	2,300,586	2,897,030	596,444	25.9%	-	2,897,030	-	-	2,897,030
6550	Contractual Services - Lexipol (Direct Charge Cost)	124,030	119,878	(4,152)	-3.3%	-	119,878	-	-	119,878
	Workers' Compensation Coverage									
6600	Claims Administration	322,000	317,800	(4,200)	-1.3%	317,800	-	-	-	317,800
6610	Excess Coverage Premium	668,533	836,877	168,344	25.2%	836,877	-	-	-	836,877
6620	Claims Expense (incl loss reserve)	4,123,000	4,237,000	114,000	2.8%	4,237,000	-	-	-	4,237,000
6650	Wellness Program	298,000	325,000	27,000	9.1%	325,000	-	-	-	325,000
6660	State Assessment	194,479	163,671	(30,808)	-15.8%	163,671	-	-	-	163,671
6661	Contractual Services - Target Solutions Fire Training (Direct Cha	-	-	-	#DIV/0!	-				
	Property Coverage									
6700	Excess Coverage Premium	738,316	1,328,038	589,722	79.9%	-	-	1,328,038	-	1,328,038
6710	Claims Expense	75,000	75,000	-	0.0%	-	-	75,000	-	75,000
	Fidelity Coverage									
6800	Excess Coverage Premium	14,385	17,058	2,673	18.6%	-	-	-	17,058	17,058
6810	Claims Expense	5,000	5,000	-	0.0%		-	-	5,000	5,000
	Subtotal Programs Expense	11,841,538	14,907,152	3,065,614	25.9%	5,880,348	7,601,708	1,403,038	22,058	14,907,152
	Total Expenses	\$ 13,322,192	\$ 16,314,062	\$ 2,991,870	22.5%	6,746,432	8,086,657	1,444,945	36,027	16,314,062
	Net Income	\$ 1,462,320	\$ 1,839,991	\$ 377,671	26%	\$ 1,167,114	643,471	\$ 27,337	\$ 2,068 \$	1,839,991

VARIANCE EXHIBIT

## **VARIANCE REPORT**

Purpose: To explain variances in excess of +/- 5% between the FY20-21 and the FY21-22 final approved budget.

INCREASE/D FCREASE

		INCREASE/D	
	# DESCRIPTION	ECREASE	REASON
REVEN			
Investm	nents and Other Income		
4000	Investment Earning	-19% Decrease in return of	investments
Coverag	ge Revenue		
4100	Liability	37% Increase in excess p	emiums, actuarial determined claims costs
4110	Workers' Compensation	17% Increase in excess p	emiums, actuarial determined claims costs
4120	Property	32% Increase in excess p	emiums
4130	Fidelity	14% Increase in excess p	emiums
EXPEN:			
	ISTRATIVE AND SERVICES Resources		
6010	Work Pay - Regular Part Time	545% Increade due to addi	ion of permanent part-time Secretary position
6030	Retirement Contribution		nded acrrued liability, employer contribution rates
6045	Social Security Tax		ion of permanent part-time Secretary position
6051	Other Post Employment Benefits	-33% Decrease due to red	• • • • • • • • • • • • • • • • • • • •
6052	Vision Insurance	-14% Decrease due to red	
6060	Dental Insurance	-8% Decrease due to red	
6095	Car Allowance	-5% Decrease due to red	
6093	Cal Allowance Cell Phone Stipend	-17% Decrease due to red	
	s and Services	-17% Decrease due to red	iction in full-time stan
		400/ D	
6100	Office Supplies		inual efficient management of inventory
6120	Printing and Binding		rement towards paperless operations
6121	Bank Service Charges	14% Increase due to incre	
6130	Postage/Courier		rement towards paperless operations
6170	Information Technology		ion of IT contract for remote work services
6180	Publications & Subscriptions	198% Increase due to rene	· ·
6190	Water/Garbage	10% Increase due to incre	ased rates
	ctual Services		
6220	Auditing Services - Financial	16% Increase due to incre	
6235	Auditing Services - Actuarial		PEB GASB 75 Report for FY21-22
6240	Legal Services	88% Increase due to incre	
6250	Maintenance Service - Buildings		ming required building maintenance
6255	Maintenance Service - Grounds		ction in serviceable equipment
6270	Other Professional and Contractual Services	-67% Decrease due to few	er active contracts for services
6288	Miscellaneous Services	-40% Decrease due to dec	reased costs
Staff De	evelopment		
6300	Membership Fees	37% Increase due to incre	
6320	Meetings & Conferences	63% Increase due to resu	ning of in-person conferences
Capital	Expenditures		

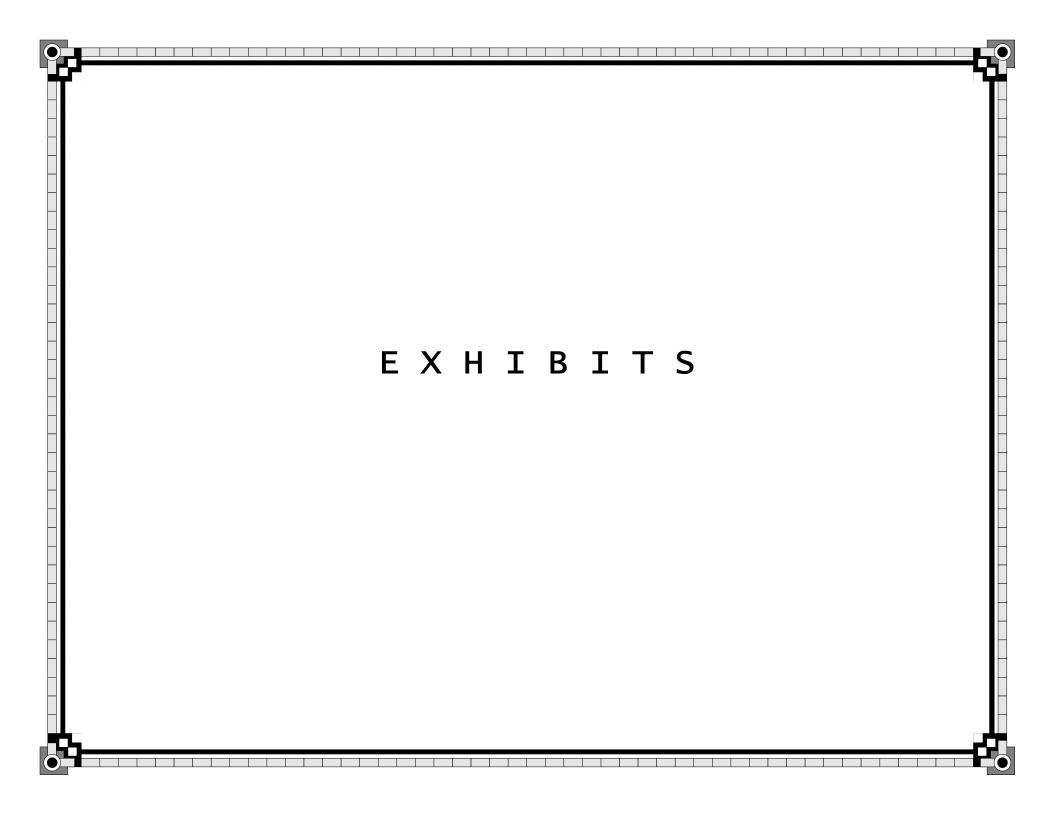
## **VARIANCE REPORT**

Purpose: To explain variances in excess of +/- 5% between the FY20-21 and the FY21-22 final approved budget.

#### INCREASE/D

ACCT #	DESCRIPTION	ECREASE	REASON						
6400	Equipment Over \$500	-81% Decrease due to updated equipment purchased prior fiscal year							
6420	Building Repairs	11% Increase due to update of office building							
6430	IT Upgrades	-90% Decrease due to setu	p of new IT infastructure prior fiscal year						
6450	Depreciation	-8% Decrease due to deci	ease of capitalized assets						
Loss Pre	evention								
6411	Materials	-20% Decrease due to deci	eased costs						
COVER	AGE PROGRAMS								
Liability	Coverage								
6500	Claims Administration	7% Increase due to imple	mentation of full actuarial estimate accrual						
6510	Excess Coverage Premium	54% Increase due to incre	ase excess premium costs						
6520	Claims Expense (includes loss reserves)	26% Increase due to incre	ase claims costs						
Workers	s' Compensation Coverage								
6610	Excess Coverage Premium	25% Increase due to incre	ase excess premium costs						
6650	Wellness Program	9% Increase due to incre	ased costs for Wellness Program						
6660	State Assessment	-16% Decrease due to prio	year overbudgeted rate increase compared to current						
Property	/ Coverage								
6700	Excess Coverage Premium	80% Increase due to incre	ase excess premium costs						
Fidelity	Coverage								
6800	Excess Coverage Premium	19% Increase due to incre	ase excess premium costs						

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#### **LIABILITY COVERAGE CASH PAYMENTS**

MEMBER	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22
Davis, City of	\$ 795,239	\$ 679,360	\$ 743,499	\$ 939,578	1,239,408
Winters, City of	28,553	37,485	48,402	72,603	114,124
Woodland, City of	233,016	349,524	524,286	786,429	1,024,184
County of Yolo	1,474,842	1,577,625	2,031,425	3,047,138	3,951,455
Esparto Unified School District	55,400	66,340	80,120	115,139	166,203
West Sacramento, City of	818,699	1,168,844	1,105,585	1,313,268	1,457,062
Springlake Fire District	500	500	500	500	500
Yolo-Solano Air Quality Management	27,653	41,479	48,012	28,768	43,717
YCCESA	22,889	28,944	34,334	45,940	68,755
Capay Valley Fire District	5,000	5,000	5,000	5,000	5,000
East Davis FPD	500	500	500	500	500
No Man's Land FPD	500	500	500	500	500
Yolo Law Library	500	541	534	688	500
IHSS	5,000	5,000	5,000	5,000	5,000
LAFCO	500	500	500	500	500
Davis Cemetery District	5,000	5,000	5,000	5,022	7,127
Madison Fire District	5,000	5,000	5,000	5,000	5,000
Yolo Co. Habitat Conservancy	2,500	2,500	2,500	500	500
Winters Cemetery District	5,000	5,000	5,000	5,000	5,000
Dunnigan Fire District	5,000	5,000	5,000	5,000	5,000
Cottonwood Cemetery District	500	500	500	500	500
Clarksburg Fire District	5,000	5,000	5,000	5,000	5,000
Winters Fire District	500	500	500	500	500
Sac-Yolo Port	8,500	8,500	8,500	8,500	8,500
Madison Service District	5,000	5,000	5,000	5,000	5,000
Woodland-Davis CWA	500	500	500	500	500
Willow Oak Fire District	5,000	5,000	5,000	5,170	5,925
West Plainfield Fire District	5,000	5,000	5,000	5,000	5,000
Valley Clean Energy	2,500	2,500	2,500	2,500	8,651
Esparto FPD		5,000	5,000	5,000	5,000
TOTAL	\$ 3,523,791	\$ 4,022,142	\$ 4,688,196	\$ 6,419,741	8,144,612

<sup>\*</sup>FY21-22 does not include \$502,805 credit applied

## **WORKERS' COMPENSATION COVERAGE CASH PAYMENTS**

MEMBER	FY	2017/18	FY	2018/19	F	Y 2019/20	FY	2020/21	FY	2021/22
Davis, City of	\$	1,078,388	\$	952,619	\$	1,040,142	\$	1,560,213	\$	1,659,925
Winters, City of		143,425		129,757		104,849		136,247		136,799
Woodland, City of		695,665		613,522		732,659		1,098,989		1,130,272
County of Yolo		2,631,986		3,070,570		2,810,420		2,638,053		3,109,141
Esparto Unified School District		112,146		168,219		221,681		140,937		137,362
West Sacramento, City of		1,017,222		1,039,659		1,062,009		1,468,697		1,441,173
Yolo-Solano Air Quality Management		15,804		17,784		18,540		15,359		18,986
YCCESA		47,299		40,795		49,640		39,188		41,054
Capay Valley Fire District		5,000		5,000		5,000		5,000		5,000
IHSS		5,000		7,500		7,407		5,185		5,000
LAFCO		500		500		500		500		500
Davis Cemetery District		5,000		5,000		5,000		5,000		5,705
Madison Fire District		5,000		5,000		5,000		5,000		5,000
Yolo Co. Habitat Conservancy		2,500		2,500		2,500		-		-
Winters Cemetery District		5,000		5,000		5,000		5,000		5,000
Dunnigan Fire District		5,000		5,000		5,000		5,000		5,000
Cottonwood Cemetery District		500		500		500		500		500
Clarksburg Fire District		5,000		5,000		5,000		5,000		5,000
Winters Fire District		-		-		-		-		-
Sac-Yolo Port		5,000		5,000		5,000		5,000		5,000
Madison Service District		5,000		5,000		5,000		5,000		5,000
Willow Oak Fire District		5,000		5,000		5,000		5,000		5,000
West Plainfield Fire District		5,000		7,500		11,250		16,875		25,435
Valley Clean Energy		2,500		2,500		2,500		2,500		5,867
Esparto FPD		5,000		5,000		5,000		5,000		5,000
TOTAL	\$	5,807,935	\$	6,103,926	\$	6,114,597	\$	7,173,242	\$	7,762,719

<sup>\*</sup>Please note: FY21/22 includes 50/50 phase in method of old and new methodology for cost allocations.

#### **PROPERTY COVERAGE CASH PAYMENTS**

MEMBER	FY 2017	/18	FY 2	2018/19	F	Y 2019/20	FY	2020/21	FY	2021/22
Davis, City of	\$ 7	5,151	\$	82,851	\$	93,349	\$	118,310	\$	206,153
Winters, City of	1	2,198		12,630		13,127		17,236		23,496
Woodland, City of	7.	3,578		75,876		76,758		100,784		175,614
County of Yolo	16	3,059		167,891		163,672		218,055		327,653
Esparto Unified School District	1.	5,649		16,206		16,271		21,364		27,096
West Sacramento, City of	9	3,848		107,841		107,906		145,776		193,608
Yolo-Solano Air Quality Management		401		400		404		531		645
YCCESA		3,803		2,315		2,288		3,005		3,653
Capay Valley Fire District		1,736		1,395		1,366		1,793		2,180
Yolo Law Library		1,287		111		107		141		171
IHSS		45		45		45		59		250
Davis Cemetery District		927		994		984		1,292		1,571
Madison Fire District		1,511		916		963		1,265		1,537
Yolo Co. Habitat Conservancy		10		10		10		-		-
Winters Cemetery District		356		360		358		470		571
Dunnigan Fire District		838		830		810		1,064		1,293
Cottonwood Cemetery District		26		26		26		34		1,332
Clarksburg Fire District		1,091		1,075		1,296		1,701		2,068
Sac-Yolo Port	6	0,364		60,969		61,595		80,247		89,664
Madison Service District		52		52		52		68		250
Woodland-Davis CWA	9	1,356		95,302		99,104		130,125		158,199
Willow Oak Fire District		2,322		2,325		2,310		3,033		4,052
West Plainfield Fire District		819		881		871		1,143		1,390
Esparto FPD		2,970		2,916		3,041		5,383		6,545
Yolo County Courts	•	3,496		3,512		3,471		4,558		5,541
TOTAL	\$ 61	5,891	\$	637,730	\$	650,183	\$	857,436	\$	1,234,532

<sup>\*</sup>Please Note: FY21/22 includes new methodology which includes losses into final cost allocation.

<sup>\*</sup>Includes Boiler and Machinery

## FIDELITY COVERAGE CASH PAYMENTS

MEMBER	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22
Davis, City of	\$ 4,315	\$ 4,434	\$ 4,426	\$ 4,921	\$ 4,740
Winters, City of	521	545	562	592	679
Woodland, City of	3,364	3,549	3,521	4,132	4,220
County of Yolo	13,208	13,609	13,983	16,360	17,389
Esparto Unified School District	1,066	1,115	1,107	1,334	1,325
West Sacramento, City of	4,538	4,630	4,552	5,147	5,100
Yolo-Solano Air Quality Managemer	182	179	184	207	244
YCCESA	322	340	360	413	445
IHSS	50	34	34	28	42
Yolo Co. Habitat Conservancy	-	26	8	-	-
Dunnigan Fire District	50	51	59	56	180
Clarksburg Fire District	17	17	17	19	21
Madison Service District	25	26	8	9	21
Willow Oak Fire District	41	43	42	47	53
West Plainfield Fire District	50	51	59	75	74
Esparto FPD	-	17	17	19	27
Yolo County Courts	876	902	838	733	1,103
TOTAL	\$ 28,623	\$ 29,567	\$ 29,776	\$ 34,092	\$ 35,663